

The electricity and gas supply chain

'There is always someone in the supply chain who wins and someone who loses.' John Felmy, Chief Economist, American Petroleum Institute

In the energy sector, which part is 'winning' at the moment and which is 'losing'? Was it the same 10 years ago?

1.1 Label the photos of stages in the energy supply chain. Use these words.

LNG terminal ■ wind turbines ■ central heating boiler ■ trading room ■ utility bill ■ gas field large industrial customer ■ gas meter ■ electricity substation ■ high voltage lines



1 high voltage lines



2 _____



3 _____



4 _____



5



5



7 _____

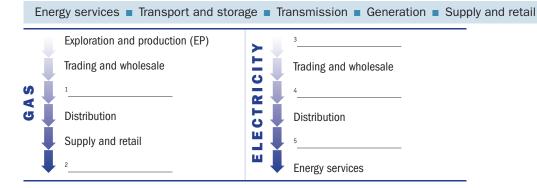


8 _____



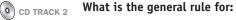
____ 10

1.2 Complete the gas and electricity supply chains. Use these words.



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2.1 Listen and underline the stress in these words.



- a words that end -ion?
- **b** words of three or more syllables?
- **c** nouns with two syllables?
- 2.2 Listen again and repeat.

generation industry turbine distribution

production utility service

retail

industrial storage exploration energy transmission customer meter terminal



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GRAMMAR

Further grammar practice
The passive page 82

The passive is formed with the verb be + past participle.

Gas **is extracted** from underground reservoirs.

	3 Complete the sentences about the supply chain. Use the passive form of the verbs.
	 Most electricity <u>is still generated</u> (still / generate) by burning fossil fuels like coal and gas. The problem with electricity is that it
GRAMMAR Further grammar practice Comparison of regular adjectives page 83	Superlatives are formed with adjective + -est (one and some two-syllable words) or most + adjective (some two-syllable words and those of three or more). cheap → the cheapest lucky → the luckiest expensive → the most expensive secure → the most secure
	4.1 Complete the questions about the supply chain. Use the superlative form of the adjectives.
	 1 Which part of the supply chain is? (profitable) 2 Which part of the supply chain is? (risky) 3 Which part of the supply chain is? (stable) 4 Which part of the supply chain is? (capital intensive) 5 Which part of the supply chain is? (labour intensive) 6 Which part of the supply chain is? (new)
	4.2 Now write your own answers.
LISTENING O CD TRACK 3	4.3 Listen to the Vice-Chairman of ABC Energy speaking about his business and make notes about his answers to the six questions in 4.1. Compare his answers with yours.
LISTENING	4.4 Listen again to a part of the passage and write one word in each space.
© CD TRACK 4	
	For how long do you think this traditional model of the supply chain will continue? When it is replaced by a new model what will that model be?

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PRONUNCIATION

PRONUNCIATION

O CD TRACK 6

O CD TRACK 5

The organisation of the market

Which activities in the supply chain does your company manage? Is your company independent or part of a larger group?

1.1 Complete the description of how the energy sector has changed in the last 20 years. Use these words.

these words.
regulated ■ entrants ■ capital ■ state ■ house ■ open historical ■ wires ■ subcontractors ■ competitors
Twenty years ago, the energy business was dominated by ¹
1.2 Listen to the completed passage in 1.1 and underline the stress in these words.
dominated domestic historical competitors maintenance monopoly regulated expenditure subcontractors construction
1.3 Listen and repeat the words in 1.2.
2.1 Before reading the text in 2.2, match words 1–7 with meanings a–g.
1 unbundle a remove government controls
<pre>2 deregulate b sell products more cheaply than</pre>
3 end user c everything owned by a company
4 border d consumer
5 incumbents e historical companies
6 undercut f separate

2.2 Now read about the European energy market. What are your views on the EU energy policy?

BIG IS BEAUTIFUL

7 assets



Despite the efforts of the European Commission to create a single European market for energy, cross-border sales between countries in Europe are relatively few. Moreover, within each country energy is in the hands of a few national giants: EDF and GDFSuez in France, E.ON and RWE in Germany, and so on.

q frontier

As a result, energy prices can vary from one European member state to another by up to 100%. The European Commission has been trying to deregulate the market but, according to Dieter Helm of the University of Oxford, it has

been doing things the wrong way round. He thinks it should have forced the integrated national companies to unbundle their activities first. Instead, it tried to encourage new entrants which were non-integrated companies to compete with the old monopolies. But these new competitors, whether they were producers or retailers, found it expensive and complicated to get access to the networks.

Finally the European Commission demanded that the national giants separate the transport and distribution networks from the other parts of their businesses. But the

incumbents thought that separation of energy production and transmission assets would make them less competitive and not necessarily bring lower prices to customers. What is the point of introducing competition, they argued, if it does not benefit the consumer?

They were also worried that, if they were broken up, the

different parts of their business would be vulnerable to takeover by foreign firms which are not subject to EU rules, such as the Russian company Gazprom. Such companies could 'superbundle' the different parts of the energy supply chain and undercut competitiors by being involved in every activity from the gas well to the end user.

2.3 According to the text, are these statements true (T) or false (F)?

- 1 There is now a single market for energy in Europe.
- 2 The amount people pay for energy is very different from one European country to another.
- 3 You have to separate integrated companies before you can have real competition.
- 4 The big energy giants agree that unbundling will benefit consumers.
- **5** Companies from outside the EU could benefit if member states are forced to unbundle.

GRAMMAR

Further grammar practice Linking words page 83 There are many different ways to link ideas. The form of the sentence depends on which words and phrases you use; for example:

It's cheap to buy and it's efficient. \rightarrow In addition to being cheap to buy, it's (also) efficient.

3	Complete the sec	ond sentence s	o that it expres	ses the same	idea as	the first.
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1	Despite the European Commission's efforts, there are still very few cross-border sales.
	Although the European Commission has made efforts, there are still very
	few cross-border sales.
2	There is greater competition, but prices have not come down.
	Despite
3	They have relaxed regulation and encouraged more competition.
	As well as
4	In addition to exporting gas to Europe, Russia also exports to China.
	Russia exports gas
5	In theory, there is an open market. However, prices still vary a lot from one country to another
	Although
6	The plan failed because there was not enough support for it.
	The plan failed owing to .

4.1 These words describe mergers and acquisitions. What is the difference in meaning between each pair?

- 1 to take over / to merge
- 2 to sell off / to spin off
- 3 a merger / a joint venture
- 4 to acquire / to buy a stake in
- 5 a takeover bid / a leveraged buyout

LISTENING



4.2 Listen to an industry analyst talking about future trends in the energy sector. What will happen about these things?

- a big mergers and acquisitions
- **b** smaller scale acquisitions
- c spin-offs

Do you agree with the predictions? What other predictions can you make for the structure of the industry?



The different players

What role does the government have in the energy sector in your country? Is it an important role or just a minor one?

1.1 Complete the table.

Verb	Activity	Person / Type of company
to explore	1	an EP company
to ²	production	a ³
to trade	4	a trader
to wholesale	wholesale	a ⁵
to retail	6	a retailer
to store	storage	a ⁷
to ⁸	supply	a supplier
to subcontract	9	a ¹⁰
to regulate	regulation	a 11
to consume	12	a consumer

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1.2 Listen and repeat the words from the table. Note that the syllable stress sometimes changes between the verb and the noun.

GRAMMAR

Further grammar practice Modal verbs page 84 We use these modal verbs to express obligation, prohibition and necessity: *must* for an obligation

mustn't for a prohibition

should / shouldn't for something which it is right / not right to do don't have to for something which is unnecessary.

You **don't have to** pay immediately, but you **must** pay within 30 days. You **mustn't** be late. You **should** listen to the advice of your colleagues. You **shouldn't** ignore it.

- 2 Make sentences about the roles of the different players in a competitive energy market. Use the modal verb you think is most appropriate.
- 1 Energy companies / subcontract work involving the safety of their installations to subcontractors.
- 2 Electricity companies / be allowed to cut off the supply to a customer who doesn't pay his/her bill.
- 3 The generation of nuclear power / remain under government control
- **4** The regulator / control the price of energy to the final consumer.
- **5** The regulator / ensure there is fair competition in the market.
- **6** The regulator / encourage the network operators to become more efficient.
- 7 Consumers / be able to change their energy supplier as often as they like.
- 8 Consumers / reduce their energy consumption if they don't want to.
- 3.1 Read the mission statement opposite of OFGEM, the UK regulator, and answer the questions.
- 1 Which types of company does OFGEM especially aim to regulate?
- 2 How does it help to ensure security of supply to users?
- 3 Which types of consumer does it especially aim to protect?



Promoting choice and value

firms ■ intensive ■ multi ■ public ■ householders

4 They tend to take fixed-price contracts. _

6 They take gas contracts with interruptible supply. _

5 They want flexible contracts. __

for all gas and electricity customers

Protecting consumers is *OFGEM's first priority. We do this by promoting competition, wherever appropriate, and regulating the monopoly companies which run the gas and electricity networks.

Other priorities and influences include:

- helping to secure Britain's energy supplies by promoting competitive gas and electricity markets and regulating them so that there is adequate investment in the networks, and
- helping the gas and electricity industries to achieve environmental improvements as efficiently as possible, and
- taking account of the needs of vulnerable customers, particularly older people, those with disabilities and those on low incomes.

*Ofgem = Office of the Gas and Electricity Markets

3.2 What is the role of the regulator in your country? In what way is its mission similar or different?

4 Complete the descriptions of customers in different market segments. Use these words.

	· ·	
1	Large business customers: especially energy industries	S.
2	Local government authorities: they are in charge of but	uildings like hosp
3	Small or medium-sized enterprises: some of these are in a single locustomers.	cation. Others ar
4	Business or non-residential customers: this group includes small _ lawyers, accountants and so on.	of 3-3
5	Residential customers: these are sometimes called	
of	You will hear an energy retailer describing the types of offer the market. As you listen, match statements 1–6 with the commetimes more than one segment is possible.	
	They like to have energy-saving advice	
	They take out insurance against failure of equipment	
3	They want information that will help them to monitor their	a large
	consumption.	b sma

One group not mentioned above consists of the consumer associations who protect consumer interests. How strong are these groups in your country? How do they influence energy companies?

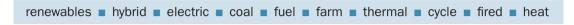
c residential customers

LISTENING
O CD TRACK 9

Electricity generation

How does your country generate its electricity? What is the <u>biggest</u> source of power? And the newest?

1 Complete the table of energy sources and generating plants. Use these words.

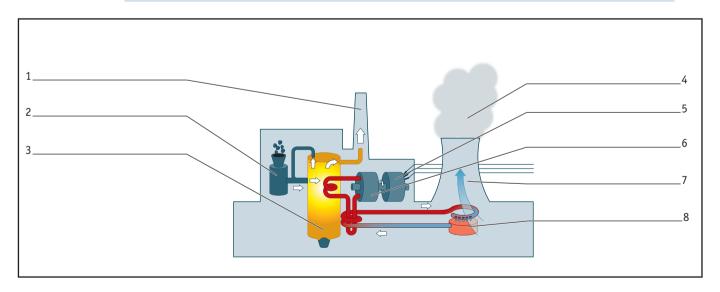


	Primary energy source	
Fossil fuels	2	Other
oil, gas, ¹	hydro, wind, solar, biomass, geothermal	nuclear ³

Plants			
Conventional ⁴ plant	Alternative energy plants	Other	
oil-fired plant gas-fired plant coal- ⁵ plant combined ⁶ gas plant	hydro- ⁷ plant wind ⁸ solar power plant biomass power plant tidal power station	nuclear power plant 9 plant (e.g. solar + thermal) CHP plant (combined 10 and power)	

2.1 Label the diagram of a coal-fired plant. Use these words.

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generator ■ furnace ■ steam ■ condenser ■ turbine ■ chimney ■ cooling tower ■ mill
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PRONUNCIATION

O CD TRACK 10

2.2 Listen and repeat the words in 2.1.

3.1 Complete the sentences about electricity generation. Use these words.

efficient large-scale abundant saved put build main

1 It will take two years to _______ the plant.

2 Our first nuclear reactor was ______ into service in 1963.

3 The process is very ______.

4 The oil generator is used as the ______ energy source for the hospital.

5 The plant is suitable for ______ generation of electricity.

6 A lot of heat is ______ in this process.

7 Coal is a(n) ______ fuel in some countries.

3.2 Now write the opposite of the sentences in 3.1.

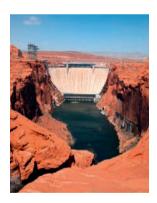
E.g.: 1 It will take two years to dismantle the plant.

GRAMMAR

Further grammar practice Comparison of irregular adjectives page 85 The comparison of most adjectives is made by adding -er / -est to the end of the adjective, or by putting more / most in front of it. But some adjectives are irregular. $good \rightarrow better \rightarrow the \ best.$

4 Complete the table of irregular adjectives.

Adjective	Comparative	Superlative
good bad little	better 1 less	the best 2 3
many far	4	the most the furthest



5.1 Each type of power station has good points and bad points. Choose the correct words to complete the list of advantages and disadvantages of hydro-electric power stations.

Advantages

- Energy source more *reliable / reliant* than wind or solar
- Produce almost no waste / rubbish.
- Can be brought until / up to full capacity quickly
- Exploitation / Operating costs relatively low.
- Can be used for both *base / basic* and peak load demand

Disadvantages

- Barriers / Dams very expensive to build
- To create a reservoir you have to water / flood a large area
- Expensive to put *on board / on line* because they are often far from the transmission grid
- Negative impact on / to biodiversity in the area

5.2 Now make a list of advantages and disadvantages for coal-fired power stations.

LISTENING

O CD TRACK 11

5.3 Listen to an interview between a journalist and an energy company spokesperson about plans to build a new coal-fired power station. Compare your list in 5.2 with the points you hear.

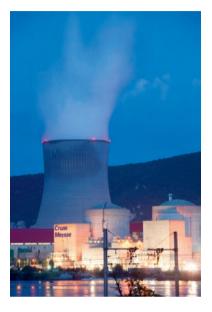
What do you think are the potential advantages and disadvantages of distributed (on-site) power for the big electricity companies?



The nuclear debate

Are people in your country generally in favour of nuclear power, or are they opposed to it? What are their reasons? What about you?

1 Complete the information about the French nuclear industry. Use the words in the lists.



u	under ■ in ■ output ■ site ■ installed ■ fresh ■ constraints
2 3 4 5	France is the largest producer of nuclear energy in the world, with 59 reactors operation. That means over 430 TWh of capacity. The water-cooled reactors use water from rivers or lakes for cooling. Regulatory on the use of this water mean that in hot summers can be affected. France has a new generation of reactor, the EPR, currently construction at Flammanville. Another similar plant has also been approved, but the exact is yet to be decided.
r	eprocessing ■ decommissioning ■ high-level ■ lifetime ■ storage ■ disposal ■ closed
8 9 10	The of these new plants is expected to be over 50 years. France uses a fuel cycle, which means that used fuel is sent for One of the aims of this policy is to reduce the amount of radioactive waste. The right long-term solution for the of nuclear waste is still being investigated. At the moment highly radioactive waste is vitrified and put in temporary France has already begun some its earliest reactors.

2.1 Write the missing nouns.

Verb	Noun	Verb	Noun
to leak	a ¹	to crack	a crack
to contain	containment	to threaten	a ⁴
to proliferate	2	to dispose of	5
to transport	3	to contaminate	6

2.2 Complete the top six concerns about nuclear power. Use nouns from the list in 2.1.

1	A radiation caused by a in the
	containment vessel of the reactor
2	of the local water supply
3	The of a terrorist attack
4	of nuclear weapons using know-how gained in civil
	nuclear programmes
5	Long-term of nuclear waste
6	An accident involving of fuel or waste

3 Read the text about a nuclear accident in Europe in 2008 and answer the questions.

- 1 Find a word which means 'accident'.
- **2** What was the danger to the reactor?
- **3** What did the operators do?
- **4** What danger was there to the public?
- **5** Find a verb which means 'caused something to begin'.

On Wednesday afternoon there was an incident at the Krsko nuclear power plant in Slovenia, 75 km from Austria and 130 km from the Italian border. The Krsko power plant, built by Westinghouse and using one pressurised water reactor of 600 MWE, was brought into service in 1981.

There was a loss of coolant liquid from the reactor and the plant was immediately shut down. A spokesman said there was no threat of contamination. However, the incident triggered the EU's 'Ecurie' early warning system for nuclear emergencies and all 27 member countries were alerted.

GRAMMAR

Further grammar practice Qualifiers page 85 When making comparisons, we can use qualifiers to emphasise that a difference is big or small.

Nuclear plants are **much safer** than they used to be.

4 Choose the right words to complete the sentences.

- 1 France is by more / far the most reliant on nuclear power of any nation.
- 2 The technologies used today are only *slightly / rather* different from those of 20 years ago.
- 3 The power produced by modern nuclear plants is more / much greater than in the past.
- **4** Public opposition to nuclear power is not *nearly / by far* as great now as it was in the 1970s, when it was at its height.
- **5** Even environmentalists are *a little / quite* less opposed to nuclear power nowadays.
- **6** The positions of Germany and Spain towards nuclear power are *nearly / quite* similar.

Ш	SI	ſΕ	NI	N	G
_	_	_		-	_

LISTENING

O CD TRACK 13



5.1	Listen to the firs	t part of an ir	nterview with	an industry	analyst about the	e efficiency of
nuclea	r plants and com	plete the com	parisons with	other forms	of generation.	

1	Nuclear is	concentr	ated form of energy.	
		to operate co		ther thermal plants.
				orse than other conventional thermal
	plants.			
4	But in terms of cost e	fficiency, they do	·	
5	Plants in the US now plants.	operate at an average o	f 90% capacity, which	is gas-fired
	.2 Listen to the sec	ond part of the interv	riew and complete tl	ne list of issues the speakers
1		cost /	investment	
		and		
3		of a plant		
5		and threat of		
	disposal of			
				es making comparisons.
		than with ot	•	
	•	e of these plants is not		o be.
		nt those of		
4	As far as waste is con-	cerned, we're really no _	forward _	we were 20 years ago.
6	Look at how some	words in these phrase	s are linked togethe	r. Listen and repeat.
	/j/		/ j /	
Τŀ	ne initial investment		the viability of a	project

PRONUNCIATION



/j/
The initial investment the viability of a project

An economic uncertainty the threat of a terrorist attack

Operate at an average of 90% there was also a loss of coolant

'Waste is the Achilles heel of the nuclear industry.' What does this statement mean to you? Do you agree with it?

Gas exploration and production

What are the main problems and risks in the gas EP business? Are they technical, political, business risks or something else?

1.1 Match the newspaper headlines with the extracts.

- A US lifts ban on drilling in Arctic
- E Big 3 not interested in exploration rights
- B Japan and China resolve territorial differences
- F GAS COMPANY REJECTS TAKEOVER BID
- Russia faces enormous technical challenge
- Gulf facing a gas shortage
- India's resources untapped because of legal obstacle

H RIG EVACUATED OVER FIRE

- The platform was not yet over a producing reservoir, but only drilling an exploration well. Aspokesman said, 'The well remained under control during the incident and no environmental damage has been reported.' The company is now working with the safety authorities to investigate the cause.
- The two countries have been in intense negotiations about how they can jointly develop the natural gas fields in the disputed waters of the East China Sea.
- The world's most hydrocarbon-rich region does not seem to have enough gas. It is estimated that by 2015 the shortfall will reach 7,000 bn cubic feet. Gas is much needed by energy-intensive industries such as aluminium and fertilisers, and also for power generation.
- Even though the US President has now given permission for companies to exploit oil and natural gas reserves in these remote areas, no-one knows the extent of the reserves. They are not proven because the fields were surveyed in the 1980s and the technology used at the time is no longer considered accurate.
- Up to now, most resources are unexploited because they have only been surveyed by geological and seismic analysis. Geophysical and geo-chemical mapping would reveal more accurately what is deep under the
- ground. But there is another problem. At the moment the law does not guarantee an exploration company the right to a mining lease when they have made a discovery.

- North Sea gas exploration is suffering because of rising costs and a shortage of skilled labour. Companies are instead looking at less mature fields in Africa and Russia where the risk-reward ratio is better. When the government recently offered 150 exploration licences in the North Sea, none of the majors BP, Exxon and Shell applied for them.
- Big sources of gas are locked on the Yamal Peninsula and on the Arctic coast but high winds, bad soil, and ice make bringing it onstream a logistical nightmare. Moreover, the offshore reserves are up to 500 km from the coast
- Shareholders voted against the deal because it did not take into account the true value of the company's reserves of coal seam gas. Natural gas found in coal deposits also called coal bed methane has attracted interest recently because of rising commodity prices

1.2 Find words or phrases in the extracts with these meanings.

- **1** active (extract 1)
- 2 in partnership (extract 2)
- **3** not enough (extract 3)
- 4 younger; newer (extract 3)
- **5** the amount which is lacking (extract 4)
- **6** far away from developed areas (*extract 5*)
- **7** sure (extract 5)
- **8** connecting it to the transport network (extract 6)
- **9** precisely (extract 7)
- **10** a fixed-term contract to extract oil or gas (extract 7)

2.1 Write the opposite of the adjectives. Use these words.

	shallow ■ low ■ reduced ■ random ■ thick	ma	ature a depleted a abandoned
1	an <i>active</i> well	5	a thin layer of rock
2	a high cost	6	deep reserves
3	an increased risk	7	a <i>new</i> field
4	an untapped reservoir	8	targeted drilling

2.3 Listen and repeat the phrases from 2.1 and 2.2. 3 Read this press release about a recent dilling operation. Which factors are likely to make this a successful operation? 4 Write the missing preposition in each sentence. Use these words. in son at to from under off in on at the coast of Scotland in the North Sea. 2 The reserves are too deep the reacher of the successful dividing refers to dilling done over three miles the reacher are removed. 4 When the gas arrives the treatment facility, all the contaminants are removed. 5 When the gas arrives the the field lies a geological fault line. 6 We have recorded high hydrocarbon values that the field lies a geological fault line.	2.3 Listen and repeat the phrases from 2.1 and 2.2. 3 Read this press release about a recent drilling operation. Which factors are likely to make this a successful operation? 4 Write the missing preposition in each senten	a profitable operation
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The company is happy to report the successful drilling of three horizontal wells in the Scarab field where proven gas reserves are yet untapped. The Scarab field borders the Pachnoda field, which is already producing. A total of six wells will be drilled from the onshore base to reach reservoirs six kilometres from the coast and two kilometres deep. This operation has been made possible by developments in seismic imaging, which has enabled more clearly targeted drilling, and therefore greater accuracy in horizontal wellbore trajectories. The wellbores run through gas and oil reserves several hundred metres long and ten metres thick. Extended reach drilling from onshore has the advantage that drilling can be done more cheaply than for offshore operations. Write the missing preposition in each sentence. Use these words. In on at to from under off in on at the coast of Scotland in the North Sea. The platform is situated the coast of Scotland in the North Sea. The reserves are too deep the ground to make extraction economic. Wildcat' drilling refers to drilling done over three miles the nearest producing well. When the gas arrives the treatment facility, all the contaminants are removed. All reservoirs leak, essentially a vertical direction. We have recorded high hydrocarbon values the surface of the soil. Gas is exported from Abu Dhabi the surface of the soil.	The company is happy three horizontal wells gas reserves are yet unta Pachnoda field, which is a will be drilled from the on kilometres from the coast This operation has been in seismic imaging, which drilling, and therefore greating trajectories. The wellbores several hundred metres leave and the proposition in each sentence. Write the missing preposition in each sentence.	s in the Scarab field where proven apped. The Scarab field borders the already producing. A total of six wells as and two kilometres deep. The made possible by developments the has enabled more clearly targeted eater accuracy in horizontal wellbore as run through gas and oil reserves long and ten metres thick. The grown onshore has the advantage that the cheaply than for offshore operations.
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s ine problem is that the field lies a geological fault line.		
9 The wells are mostly the desert.		geological fault line.
one of the biggest dangers is fire the wellhead.	•	he wellhead
to one of the biggest dangers is the the wethlead.	to one of the biggest dangers is the the	ne wettneau.

What is the future for the EP industry? Do you think gas will be replaced by other sources of energy?

4 The problems with recovery of unconventional gas are that it is ______ and _____.5 Sour gas (with a high sulphur content) is a problem because it is ______.

6 'The Stone Age did not ______ of stone.'

PRONUNCIATION

O CD TRACK 15

GRAMMAR

LISTENING

O CD TRACK 16

page 00

Further grammar practice Prepositions of place



Electricity transmission

What factors does a transmission system operator need to take into account when forecasting electricity demand each day?

1.1 Label the photos. Use these words.

dispatching centre \blacksquare substation \blacksquare pylon \blacksquare live-line workers \blacksquare meters underground cables \blacksquare overhead lines \blacksquare insulators



1



2



3



4



5 _____



6 ____





B _____

PRONUNCIATION

1.2 Listen and repeat the words from 1.1.

O CD TRACK 17

GRAMMAR

Further grammar practice The '-ing' form and infinitive page 86 Look at the use of the -ing form and infinitive in these sentences.

It is easy to make mistakes when you are tired.

Would you mind **closing** the door?

There are many verbs, adjectives and phrases in English which are followed by the -ing form or infinitive, and which you will need to learn case by case; for example: avoid doing, be willing to do, be permitted to do, without doing, etc.

2 Complete the sentences. Use these verbs in the -ing form or infinitive.

n	nonitor - carry out - withstand - get - read - repair - transmit - lay - lower - fit
1	These days it is difficult permission to build new lines.
	High-voltage overhead lines are designed electric currents over 30 kV.
	The most efficient solution for a meter is remote reading.
4	Environmental laws require us underground cables in areas of natural beauty.
5	Substations are generally used the voltage.
6	The dispatching centre is in charge of the flows of electricity across the grid.
7	We recommend polymer insulators, not traditional ceramic ones.
8	Live-line working enables us damaged lines without interrupting supply.
9	Pylons have to be able wind speeds of above 150 kph.
0	Live-line working involves maintenance while the line is still active

3 Complete the table of the duties of a transmission system operator (TSO). Use these words.

implement ■ minimise ■ respond to ■ take into account ■ maintain ■ carry out ■ guarantee consider ... the interests of all parties protect ... electric lines renew upgrade deal with cope with ... emergencies ... work on the line schedule plan assess manage ... risks develop ... cost-effective solutions come up with improve ... system security prioritise

4 Read the text about the responsibilities of the UK TSO. Then answer the questions.

he British Electricity Trading and Transmission Arrangements specify the systems and methods of sale, purchase and transmission of wholesale electricity. A principle of the arrangements is that electricity should be traded bilaterally between willing buyers and sellers at prices under terms agreed between the counter-parties. Trades are carried out primarily 'Over the Counter' (OTC) and on the Power Exchanges.

However, the characteristics of electricity mean it is almost inevitable that quantities of energy generated and consumed will deviate from the quantities for which contracts have been agreed in advance. Consequently, central arrangements are required to: meter the quantities produced and consumed by each party; compare these with the quantities covered by bilateral contracts, and provide financial settlement for the differences (known as 'imbalances').

The arrangements also include a 'balancing mechanism'. The National Grid Company (NGC) has a licence obligation to manage the Transmission System

and may anticipate that more energy will be generated than consumed, or vice versa. Unchecked, this would result in system frequency falling or rising to an unacceptable degree. The balancing mechanism provides a means by which NGC can buy or sell additional energy close to real-time to maintain energy balance, and also to deal with other operational constraints of the Transmission System.

Specifically, the balancing mechanism allows electricity companies/ traders (if they wish) to submit Offers to sell energy (by increasing generation or decreasing consumption) to the system and Bids to buy energy (by decreasing generation or increasing consumption) from the system, at prices of the company's choosing. NGC accepts Offers and Bids as necessary to balance the system and seeks to do so at the least cost by taking the lowest-priced Offers and accepting the highest-priced Bids consistent with factors such as transmission system constraints.

It is the job of the TSO to:

- 1 balance / equal / suit supply and demand.
- 2 read / meter / supervise the quantities produced and consumed by each party.
- **3** provide financial *compensation / settlement / advice* for differences between what is contracted and what is actually supplied or consumed.
- 4 anticipate differences between supply and demand and maintain system frequency / level / tension.
- **5** buy and sell electricity in *real / true / actual* time to maintain this balance.
- **6** buy electricity at the lowest price offered and sell it to the highest consumer / bidder / third party.
- 7 be aware at the same time of the restrictions / difficulties / constraints on the transmission system.

LISTENING O CD TRACK 18

5.1 How has the job of the TSO changed with the introduction of competition? Listen to a spokesperson for an independent TSO and compare your answers with his.

5.	2 Listen	again and complete the sentences. Put one word in each space.	
1	We are a	and financially separate entity.	

2	All our customers must be t	treated	and	for third		access.
3	These include the cost of m	aintaining and	the	network.		
4	We add an agreed margin for	or our own profits or	1 a		basis.	
5	They ask us to	our cost forecasts a	and	pressure on (us to reduc	e these
6	We use a stam	p system.				
7	The price depends on the _	that is t	ransmitted,	not the distance	it	

What other ways are there to charge for the transport of electricity across the grid, apart from the 'postage stamp' system? Are they any fairer?



Gas transport and storage

How does your company's gas arrive in the transport network? Is the company dependent on one main source or does it source gas from a variety of places?

1.1 There are essentially three sources of gas for the distribution network: by pipeline direct from the gas field, via LNG tanker, or from underground storage. Label the pictures. Use these words.

LNG terminal ■ gas liquefaction plant ■ underground gas storage facility LNG tanker ■ underground gas pipes ■ gas pipeline



l _____

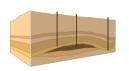




3



4 _____



5 _____



;

1.2 Match a-f below with facilities 1-6 in 1.1.

- a a compressor station ____
- **b** a regasification plant ____
- **c** a trench ____

- **d** an injection well ____
- e supercooling ____
- **f** a fleet ___

PRONUNCIATION

O CD TRACK 19

2 Listen and repeat these words. Notice the pronunciation of the letters -age / id_3 /.

storage shortage manage village damage advantage marriage encourage percentage voyage package voltage

LISTENING



3.1 Listen to an interview with the manager of a transport company about the amount of gas lost during transportation. Answer the questions.

- 1 Which is the bigger problem: technical or non-technical losses?
- 2 How are they reducing technical losses?
- 3 What are the three types of non-technical loss he mentions?

3.2 Listen again and fill in the figures.

- 1 The compressor stations are situated every ______ miles.
 2 The gas is pressurised to ______ psi.
 3 Technical losses are at ______ %.
 4 Parts of the system were built in the ______.
 5 The target for technical losses is ______ or _____ %.
 6 The biggest pipes are ______ inches in diameter, or ______ mm.
 7 The smallest pipes are ______ inch.
- 8 Non-technical losses are _______ % of the gas transported.

PRONUNCIATION

O CD TRACK 21

3.3 Listen and repeat these figures.

 1 the 1960s
 1989
 2012
 2020

 2 16%
 12.5%
 300 mm
 2000 km

 3 0.5 cm
 0.75 cm
 1.5 cm
 15.15 cm

GRAMMAR

Further grammar practice Irregular verbs page 88 As we saw in Unit 1, the past participle of regular verbs is formed by adding -ed. But many common English verbs are irregular.

Some gas is lost through leaks. If bills are not paid, action will be taken.

4.1 Complete the description of different types of underground gas storage facility. Use the past participle of the verbs. Some are irregular, some are not.

Gas storage	Gas storage is important for two reasons. The first is because demand for gas is seasonal – more is ¹ (consume) in winter than in summer. This
	means that gas is ² (inject) into storage facilities during the summer and then ³ (withdraw) during the winter. The second reason for
	having storage is in case the supply of gas through the pipelines is 4 (cut) off – an insurance against a shortfall in supply. Gas storage facilities can
	be 5 (split) into two types: those that are 6 (need) to cover base load requirements and those used for peak load. For base load,
	two types of underground storage facility are 7 (make) use of: depleted gas reservoirs and aquifers. For peak load gas, salt caverns are usually 8
	(choose) because the gas can be ⁹ (take) out quickly and the storage facility can also be ¹⁰ (replenish) quickly.
	4.2 Find words or phrases in the text above that mean the opposite of 1-5.

1	constant through the year	4	base load
2	to put in or inject	5	a full reservoir
3	an excess		

5 Read the extract from an article about the LNG business. What is the main trend identified in this market?

A LIQUID MARKET?

THE OLD CONSTRAINTS of gas supply are beginning to disappear. Customers that were once reliant on the existing continental pipeline networks are finding they have more options. As more investment is made in LNG – both tankers to carry the liquefied gas and terminals to receive it and store it – the gas market is becoming more flexible. Gas can

be delivered at short notice to where buyers will pay the highest price. So the long-term bilateral contracts of the past, where a supplier agreed to pipe or ship gas to a customer for a period of 15 years, are slowly being replaced by a more liquid market, similar to the oil market. LNG tankers are travelling halfway around the world from the Gulf of Mexico to deliver gas to the energy-hungry industrial countries of east Asia.

GRAMMAR

Further grammar practice
Uses of the present continuous
page 88

The present continuous tense is formed with to be + verb + -ing. We can use it to describe ongoing trends.

The market **is becoming** more flexible. Old constraints **are beginning** to disappear.

6	Complete the sentences describing trends in the gas industry. Use the present continuous tense.
1	Consumers (become) more energy-conscious.
2	Gas companies (invest) more money in big infrastructure projects.
3	In western Europe domestic consumption (level) out after years of increase.
4	Use of gas for power generation (increase).
5	Oil and gas companies (focus) more on gas and less on oil than in the past.

Make two more sentences of your own describing trends you can observe in the energy industry.

Electricity and gas distribution

Who owns the distribution networks in your country? How old are the networks? Are they in good condition or in need of upgrading?

GRAMMAR

Further grammar practice

Question forms
page 88

1.1 You are going to hear an interview with the manager of an electricity distribution network. Before you listen, complete the interviewer's questions. Use these words.

```
What ■ How long ■ What kind ■ Why ■ Who

How often ■ What ■ How much ■ How many
```

1	owns the network?
2	is the lease?
3	are your main responsibilities?
4	is the contract reviewed?
5	guarantees do you have that the concession will not be taken away from you?
6	do you invest in the network each year, on average?
7	people work in the company?
8	of jobs do they do?
9	is meter reading not one of their jobs?

LISTENING

1.2 Listen to the interview and check your answers.

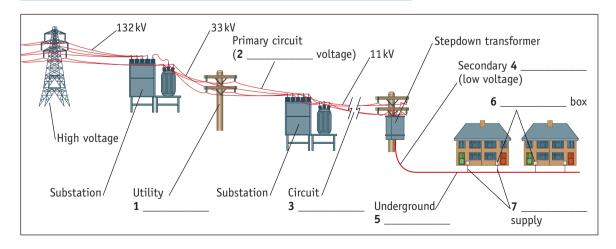


1.3 Listen again and complete these answers to the questions in 1.1 with the correct verb.

```
The network is ______ to them by the local authority.
The lease _____ 30 years.
Their job is to _____ and maintain the network.
The contract is reviewed annually to ensure they _____ their obligations.
The concession will _____ as long as there are no major problems.
The amount of the investment _____ from year to year.
The company _____ 700 people.
The company's employees don't _____ meters.
Meter reading is _____ to a subcontractor.
```

2.1 Complete the labels on the diagram. Use these words.

medium ■ fuse ■ circuit ■ breaker ■ pole ■ mains ■ cable



PRONUNCIATION

O CD TRACK 23

2.2 Listen and repeat the words from 2.1.

2.3	Match 1-6 with a-f to make sentences about problems with the electricity network.
2.3	Malch 1-0 Willi a-i to make sentences about bioblems with the electricity network

1	The voltage	4	A pole	a	blew.	d	failed.
2	The fuse	5	The substation	b	caught fire.	е	cut through a cable.
3	The transformer	6	A construction worker	c	fell down	f	dronned

LISTENING



3.1 Listen to an engineer who works in gas distribution describing the different jobs he has had in his career. Answer the questions.

- 1 How many jobs has he had?
- 2 What did he have to do in order to become a network planner?
- 3 What did he decide to do about the job in the control room? Why?

3.2 Look at these phrases from the listening and try to remember or guess the missing verbs. Then listen again to the engineer and check if you were right.

1	to	new homes to the mains supply	4	to	a joint (between two pieces of metal)
2	to	a leak	5	to	the work when it is under way
3	to	a trench	6	to	any problems

4.1 What are the main obligations of a distribution company to the users of the network? Make a list.

4.2 Read the extract from a distribution company's customer charter. Match gaps 1–5 with a-e below.

Disconnection

We prefer not to disconnect you, but sometimes we have no choice. The reasons could be: in case of an emergency; for planned maintenance; ¹_______ (e.g., for non-payment of your bill).

Compensation payments

In certain cases we can offer you financial compensation for inconvenience: if you experience more than 20 hours of unplanned, sustained

interruptions in a year; ²_______; if we are more than 15 minutes late for an appointment.

Unplanned interruptions

Unplanned outages are occasionally unavoidable. They can occur in the following situations: there are storms; a tree falls on the line; birds or animals make contact with power lines; ³—————.

Your obligations to us

Your obligations are: 4______; to keep al

vegetation and building structures well clear of electric lines; to inform us of loads connected or planned to be connected to the distribution system.

Connections

When connecting you to the mains electricity supply, we promise: to connect you within one business day of receiving a request from your retailer; ⁵______; to advise you or your electrician of our requirements for your new electrical installation.

- a to provide, install and maintain standard metering equipment
- **b** not to tamper with any equipment belonging to the distribution company
- **c** at the request of your retailer
- d if a power surge or dip (sudden voltage variation) damages your appliances
- e vital equipment fails

GRAMMAR

Further grammar practice
The -ing form and infinitive
page 86

We form a negative infinitive by putting *not* before *to* + verb.

not to do / not to be doing not to have done / not to have been doing
We prefer **not to disconnect** you. I am disappointed **not to have been consulted.**

5 Are the sentences right or wrong? Correct the wrong ones.

- 1 I not told him to worry.
- **2** Our aim is not money to waste.
- **3** They are not instructed to take risks.
- 4 It is important to attempt the repair not yourself.
- **5** I would prefer not to speak about this.
- **6** It was wrong of him to not have called.

In your company, what operational experience is it necessary for senior managers to have?



Energy pricing and billing

Do you have a universal energy tariff for residential customers, or many different types of tariff? What does the tariff depend on, e.g. quantity consumed, level of power delivered; method of payment?

1.1	Match the	different	types of	tariff	1-6	with	the	needs	of	customers	a-1	f.
------------	-----------	-----------	----------	--------	-----	------	-----	-------	----	-----------	-----	----

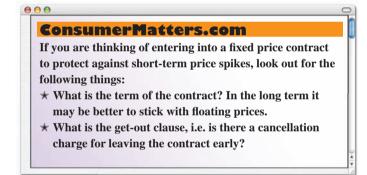
1 Dual fuel tariff ___ 2 Pre-payment meter ____ 3 Online tariff ____ **4** Fixed price tariff ____ **5** Green energy tariff ____

6 Off-peak tariff ____

- **a** Wants to use energy from renewable sources.
- **b** Wants paperless billing and a cheaper tariff.
- **c** Wants to know exactly how much they will pay for their energy over a given period.
- **d** Wants to pay a cheaper rate for electricity used at night (e.g. to power storage heaters).
- e Wants to buy gas and electricity from the same supplier (usually at a discount).
- f Wants a 'pay as you go' option to avoid getting a big bill after they have consumed the energy.

1.2 Read the extract from a website offering advice to energy consumers on fixed price contracts. Then match the words in italics in 1-5 below with the meanings a-e.

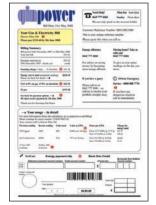
- 1 short-term price spikes 2 the term of the contract ___ **3** to *stick* with ____ 4 floating prices ____ **5** *get-out* clause _ **a** stay d length **b** escape
- **c** sudden rises
- e variable



2.1 Power companies in the UK are trying to make their bills easier for customers to understand. Look at the example bill on page 116 and match items 1-8 with the notes of explanation a-h below.

Understanding your bill

- a You can send a cheque, pay online or telephone us with your credit card details. Or you can set up a monthly direct debit arrangement with your bank.
- **b** This is the consumer tax you must pay.
- **c** This is the tariff you have chosen. _
- **d** Detach this from your bill and send it to us with a cheque stating the amount you are paying.
- e For this period we have estimated your energy use. Please call us with the actual reading, if you can. _
- **f** This is the number to call if you have a gas leak or a power failure. ___
- This is a two-tier tariff: you pay a cheaper rate after you have consumed a certain amount of gas and electricity. _
- **h** This is a fixed service charge for your connection to the electricity network. ____



SMART METERS

2.2 Now answer these questions about the bill on page 122.

- 1 What are the four possible payment options mentioned?
- 2 What do they mean when they say 'the actual reading'?
- **3** What is the rate of consumer tax?
- 4 What does 'quote this when you call us' mean at the top of the bill?
- **5** What is the deadline for payment?

LISTENING

3 Listen to a call from a customer to a call centre operator and answer the questions.



- 1 What is the problem with the woman's bill?
- 2 What is the operator's explanation for the mistake?
- **3** What solution does the operator propose?
- 4 What does the customer have to do when she receives the bill? Why?

4 Read the article about intelligent (smart) meters and answer the questions.

- 1 What advantages will smart meters bring to the consumer in terms of:
 - a energy consumption? b microgeneration of electricity? c payment?
- 2 What are the benefits to the supplier in billing?

Within the next ten years suppliers will roll out smart meters to 25 million homes for both gas and electricity.

Suppliers will install two-way communication systems that will display real-time information for consumers on energy use in the home. The nature of the display will be a competitive market issue and will allow suppliers to differentiate themselves in the market.

In addition:

- Smart meters will enable suppliers to introduce flexible tariffs that measure consumption over fixed time periods.
- Automatic and actual meter readings will bring an end to estimated bills.
- Smart meters will have the capability for import and export, which will facilitate microgeneration technology.
- Suppliers will cater for both credit and debit customers for electricity (in other words a customer will be able to switch between credit and pre-payment) and the same benefits could apply to gas customers.



PRONUNCIATION

5 Listen and repeat these words. Notice the pronunciation of the letters 'au' /ɔɪ/.



automatic

cause taught

launch authority

fraud

daughter

auction

GRAMMAR

Further grammar practice Future forms page 89

We often use the future form will for making predictions, but there are other possibilities, depending on how sure we are of the prediction.

6 Look at the predictions. Which is the most confident and certain? Which is the least?

- 1 I think prices will rise next year.
- 2 Prices are going to rise next year.
- 3 Prices could rise next year.
- 4 I'm sure prices won't stay the same.

Make three predictions (either confident or less certain) about what you think will happen to energy prices in the next two years.



Energy retail and customer relationship management

What is the priority for your retail customers these days? To have a good price? Good quality of service? Green (renewable) energy? Advice and help with energy efficiency?

LISTENING



- **1.1** Listen to a manager from the retail division of an energy company talking about how they try to develop their business. Answer the questions.
- 1 What does the company focus on?
- 2 For what two reasons will people switch their supplier?
- 3 What does the company monitor closely for selling opportunities?
- 4 What channels do they use to approach new customers?
- 1.2 Listen again and complete the sentences. Put one word in each space.

1	Our main focus is on keeping our customers
2	People are prepared to pay a for good service.
3	Our efforts are focused on added from them by selling other services.
4	We hope to pick up some new customers simply by of
5	Our strategy here is to work installers of gas and electricity
	equipment.
6	Finding new is much more difficult.
7	We do a lot of calling and mailing of potential customers.
8	But the is relatively low.

2.1 Choose the right words to complete the list of actions and counter-actions between customer and supplier.

The customer		The supplier
1 moves / changes house	\rightarrow	makes / does an appointment for a new connection
2 does / makes a complaint	\rightarrow	manages / handles the complaint
3 swaps / switches supplier	\rightarrow	loses / drops a customer
4 is not at / in home	\rightarrow	guesses / estimates the meter reading

The supplier		The customer
5 invoices / credits the customer	\rightarrow	pays / pays for the bill
6 proposes / offers boiler insurance	\rightarrow	takes in / out boiler insurance
7 advertises / advances a new tariff	\rightarrow	signs into / up for a new tariff
8 carries out / makes a satisfaction survey	\rightarrow	gives / tells their opinion

PRONUNCIATION



2.2 The ending -es is pronounced $/_{IZ}/$ after ch, sh, s, z and a soft g. Listen and repeat these verbs from 2.1.

manages	switches	loses	guesses
advertises	invoices	changes	proposes

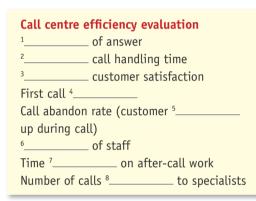
3 What channels does your company use to communicate with customers? Complete the description of communication channels. Use these prepositions.

by \blacksquare in \blacksquare on to \blacksquare in \blacksquare with \blacksquare in \blacksquare by \blacksquare on

In the old days customers used to visit our agencies ¹______ person to pay their bill or ask a question. Nowadays most communication is ²______ phone using call centre staff. Bills are generally sent out ³_____ the post and then the customer telephones to pay ⁴_____ a credit card. (Some people prefer to pay ⁵____ cheque.) Younger customers tend to go ⁶____ the web to view their account or make a payment online. We advertise ⁷____ TV, the internet, and ⁸____ newspapers and magazines.

- **4.1** When you phone a call centre, what are the things which make it a good or bad experience? Make a list.
- 4.2 Now complete the list of criteria used by companies when setting targets to measure call centre efficiency. Use these words.

spent ■ referred ■ hangs ■ Turnover ■ Average ■ Speed ■ resolution ■ Overall





GRAMMAR

Further grammar practice Embedded questions page 39 Embedded questions can be used to sound more polite in English. Look at these examples.

Direct Embedded

When did he arrive? Can you tell me when he arrived?

Has he arrived? Could you tell me **if** / **whether** he has arrived?

Notice the change in word order:

Can you tell me when he arrived? NOT Can you tell me when did he arrive?)

- 5 Correct the <u>underlined</u> mistakes in these sentences.
- 1 Can anyone tell me how long does it take on average to deal with a call?
- 2 Who knows what is the answer to this customer's question?
- 3 Do you always ask yourself would it be better to pass the customer on to a specialist?
- 4 Are you aware of how long do you spend answering each call?
- 5 Can you say when is the best moment for the operator to update the customer's records?
- 6 Can you tell me when did a customer last get angry with you, and what was the reason?
- 7 Can anyone explain why is there such a high turnover of staff in this activity?
- 8 Do you know what are the incentives that companies use to keep call-centre staff?

What are the three most common reasons for a customer to call your company? Are they related to billing, new products and services, quality of supply, or something else?

Energy in the home

How conscious these days are consumers about energy saving in the home? Is it the same for other sectors, for example small businesses and small industry?

Label the household appliances. Use these words.

kettle ■ TV ■ radiator thermostat ■ microwave oven ■ tumble dryer iron ■ dishwasher ■ fridge freezer ■ light bulb ■ washing machine

























1.2 Choose the right word to complete these sentences about energy saving.

- 1 You can win / save on average £60 per year by using small / low energy light bulbs.
- 2 Most large appliances like washing machines come with an energy efficiency mark / rating from A to G.
- **3** You can waste a lot of energy by leaving your television on *standby / back-up*.
- 4 Always remember to extinguish / switch off the light when you leave the room.
- 5 Another way to reduce your electricity bill is to switch / turn down the thermostat on your radiators.
- 6 Never load / fill your kettle with more water than you need.
- 7 Never let / leave an iron on when you are not using it.
- 8 Tumble dryers have very high energy consumer / consumption.

PRONUNCIATION

CD TRACK 29

The sound $/\Delta/$, as in but, can be produced by the letter u, o or ou. Listen and repeat these words.

bulb study reduction money young tumble hurry oven income country consumption cut company government enough

LISTENING



3.1 Make a list of what you consider to be the top five ways to reduce your domestic energy bill. Then listen to a consumer adviser and compare your answers.

3.2 Co	nplete ti	he spea	aker's	statements	about	energy	efficiency	measures
---------------	-----------	---------	--------	------------	-------	--------	------------	----------

1	the	_ and walls.	
2	Make sure there are no	from doors, and	your windows
3	your old	with a more efficient one.	
4	all the	with low-energy	
5	the	down by one or two degrees.	

3.3 Listen again and answer the questions.

- 1 What can your own supplier offer for energy efficiency?
- 2 Why are home microgeneration solutions not always a good option?
- 3 What can you do at the Energy Savings Trust website?
- 4 What can you get if you are old or on a low income?

4 Read the description of SSE's Better Plan and answer the questions.

- 1 What incentive does it offer people to save energy?
- 2 In what way is the tariff a 'green' one?

Get paid to save energy with SSE!

Join our **Better Plan**. All the hints and tips in this leaflet will help you save energy and money. But we've come up with an even better plan to help you save money and help the planet — we pay you for being more energy efficient. Incredible, but true!

We give you cash credits, special bonuses and lots of great discounts – just for using less energy. Plus we give you 100% cleaner, greener hydro-electricity at no extra cost.

- Up to £25 cash credit for cutting your bill
- Free eco-monitor worth £45. (It makes saving energy easy.)
- Free Better Plan booklet full of hints and tips
- £10 cash credit for switching to online billing
- Exclusive discounts on energy-saving appliances

Notes

1 We guarantee that for every unit of electricity used by **Better Plan** customers we'll put a unit of hydro-electricity into the national grid.

2 Get £25 credited to your bill when you reduce your energy use by 20%. Get £15 credited to your bill when you reduce your energy use by 10%.

GRAMMAR

Further grammar practice

Time clauses
page 90

Note the form of the verbs in these sentences with if and when.

If you **want**, we *can do* a complete check of all the wiring in your house ... for free! **When** you **join** SSE, you **will receive** a booklet with energy-saving advice.

5.1 Look back at the Better Plan text and complete these sentences.

1	If you reduce your energy use by 20%, you will
2	You will receive £15 credit if you
3	When you sign up, you will worth £45.
4	You will get £10 cash credit if you
5	If you buy energy-saving appliances from them, you can
5	.2 Complete these other offers. Put the verbs into the right tense.
1	If you (recommend) a friend, we (give) you £30 credit.
2	If you (be) worried about the condition of your boiler, you (call) us to
	arrange a free safety check.
3	We (send) our catalogue of green products when you (sign) up for our green
	tariff.
4	We (give) you a free no obligation quotation if your home (need) insulating
5	When you (buy) a new boiler from us, we (install) it free of charge.

What does your government do to help people save energy in the home? Are there programmes to develop eco-homes ≠ energy-efficient homes?